

# Orientation Programme on Capacity Building of Independent Directors of Central Public Sector Enterprises

**Date: 2<sup>nd</sup> & 3<sup>rd</sup> June, 2025**  
**Venue: Hotel LP Vilas Dehradun**

## Programme Structure

<b>Day 1 – 2<sup>nd</sup> June, 2025 (Monday)</b>	
9:30 AM - 10:00 AM	Registration
10:00 AM- 10:15 AM	Inaugural Session
10:15 AM - 11:15 AM	<b>Session 1:</b> Perspectives on Indian Public Sector  <b>Resource Person:</b> Economic Adviser, DPE
11:15 AM - 11:30 AM	Tea/Coffee Break
11:30 AM - 1:00 PM	<b>Session 2:</b> Board Room Ethics – Regulatory Framework on Role and Responsibilities of Non-official (Independent) Directors of CPSEs <b>Resource Person:</b> Dr. Anup K. Pujari, Former Secretary to Gol
01:00 PM - 02:00 PM	Lunch Break
2:00 PM - 3:30 PM	<b>Session 3:</b> Understanding Financial Statements- A Practical Guide for Independent Directors  <b>Resource Person:</b> CA.(Dr.) Sanjeev Kumar Singhal, Chairman of the Accounting Standards Board (ASB), ICAI.
03:30 PM - 03:45 PM	Tea/Coffee Break
03:45 PM - 05:15 PM	Panel Discussion & Open House: Panelists:- Dr. Anup K. Pujari, Former Secretary to Gol Dr. Anil K Khandelwal, Former Chairman Bank of Baroda Mr. Nawshir Mirza, FCA and Professional Independent Director
	<b>End of Day 1</b>

<b>Day 2 – 3<sup>rd</sup> June 2025 (Tuesday)</b>	
10:00 AM - 11:30 AM	<b>Session 4:</b> Role of Non-official (Independent) Directors in Audit Committee  <b>Resource Person:</b> Mr. Nawshir Mirza, FCA and Professional Independent Director
11:30 AM - 11:45 AM	Tea/Coffee Break
11:45 AM - 01:15 PM	<b>Session 5:</b> Board Dynamics, Boardroom Culture and Managing Board- Management Relationship  <b>Resource Person:</b> Dr. Anil K Khandelwal, Former Chairman, Bank of Baroda
01:15 PM- 2:15 PM	Lunch Break

2:15 PM - 03:30 PM	<b>Session 6:</b> Secretarial Standards and Governance Procedure for Board meetings  <b>Resource Person:</b> CS Ranjeet Pandey, Former President, Institute of Company Secretaries of India (ICSI)
3:30 PM- 3:45 PM	Tea/Coffee Break
03:45 PM - 4:45 PM	<b>Session 7:</b> Role of Independent Directors in Corporate Governance- Perspective from Private sector.  <b>Resource Person:</b> Shri Siddheshwar Bhalla, Past president of Internal audit & Associate partner at KPMG.
04:45 PM - 5:15 PM	Q&A + Valedictory Session

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