

TOPIC 6: Project Planning and Monitoring

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Target Participants

Middle and Senior level Officers / executives of Public Sector Enterprises (both CPEs and SLPEs) who are responsible for project planning, formulation, implementation, monitoring and evaluation are ideally suited to attend this programme.

Objectives

The Programme is intended to provide a broad management perspective for project planning and monitoring with the following objectives:

- To acquaint the participants with tools and techniques to develop effective project planning, methodical scheduling, professional implementation, scientific monitoring systems and systematic evaluation procedures for various projects in Public Sector environment;
- To appraise the participants and update their knowledge on advanced areas and best practices in project management;
- To enhance the understanding and appreciation of various legal and operational aspects of project formulation, implementation, monitoring and evaluation.

Programme Rationale

Recent developments in the competitive environment - global as well as domestic, and enhanced emphasis of Government of India on optimizing the performance of Public Sector Enterprises (both CPSEs and SLPEs) have resulted in significant changes in the manner in which projects are formulated, planned and monitored. Executives, today, are encountering a challenging environment characterized by complexities in planning, implementing, monitoring, and evaluating their projects. Failure in planning and monitoring of projects not only results in financial losses but also has a cascading adverse effect on project performance, in terms of disruption of work; counterproductive activities like arbitration and litigation; loss of goodwill; and so on. As a result, managing projects (right from the planning stage to the evaluation stage through a methodic implementation and monitoring) has become a key factor for the success of middle and senior level managers / executives.

The proposed training programme will aim towards meeting the current needs of a middle or senior level executive both from the organizational and individual perspective. The programme adopts an interactive approach, with



a judicious blend of pedagogical tools like Lectures, Case Studies, Action Learning Project and so on.

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Day	Session-1	Session-2	Session-3	Session-4
1	Welcome, Introduction to the Programme, Ice Breaking and Visit to the Library	Professional Project Management	Project Risk Management	Introduction to Action Learning Project
2	Techniques for Project Schedule Management		Human Aspects of Project Planning and Monitoring	Contract Management and Administration
3	Legal Issues in Project Management		Computer Applications; Software Demonstration for Project Planning, Scheduling and Monitoring	
4	Dealing with Delays, Disruption and Force Majeure Events, Risk and Remedies	Critical Chain Project Management	Alternative Dispute Resolution (ADR) Mechanism for Effective Project Management	
5	Learning from Project Failures		Presentation of Action Learning Projects	Experience Sharing, Concluding Remarks, Feedback & Wrap-up

